

MAR 25 2004

IBM DOCKET NO.: YOR920030216US1
SSMP: 16696

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

As the named inventor, I hereby declare that:

My residence, post office address and citizenship are as stated below next to my name;

I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: END-TO-END BUSINESS PROCESS SOLUTION CREATION

the specification of which (check one)

is attached hereto.

was filed on October 24, 2003 as United States Application Number 10/692,898

or PCT International Application Number

and was amended on _____ (if applicable)

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Prior Foreign Application(s)

Priority Claimed

(Number)	(Country)	(Day/Month/Year Filed)	Yes	No
(Number)	(Country)	(Day/Month/Year Filed)	Yes	No
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DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Send Correspondence to: Steven Fischman, Scully, Scott, Murphy & Presser

400 Garden City Plaza, Garden City, New York 11530

Direct Telephone Calls to: (name and telephone number) Steven Fischman, (516) 742-4343

Kumar Bhaskaran

Full name of sole or first inventor



Inventor's Signature

10/17/03

Date

46 Clifton Terrace, Englewood Cliffs, NJ 07632

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Stephen J. Buckley

Full name of second inventor

Inventor's Signature

Date

2 Monroe Drive, White Plains, NY 10605

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Nathan S. Caswell

Full name of third inventor

Inventor's Signature

Date

2688 Cromond Road, Yorktown Heights, NY 10598

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Hung-Yang Chang

Full name of fourth inventor

Inventor's Signature

Date

19 Kingwood Road, Scarsdale, NY 10583

Residence

United States of America

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Same as Residence

Post Office Address

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Joachim H. Frank

Full name of fifth inventor

Inventor's Signature

Date

36 Arch Street #2A, Greenwich, CT 06830

Residence

Germany

Citizenship

Same as Residence

Post Office Address

Rainer F. Hauser

Full name of sixth inventor

Inventor's Signature

Date

Säumerstrasse 65a, 8800 Thalwil, Switzerland

Residence

Switzerland

Citizenship

Same as Residence

Post Office Address

Ying Huang

Full name of seventh inventor

Inventor's Signature

Date

2161 Sultana Drive, Yorktown Heights, NY 10598

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Shubir Kapoor

Full name of eighth inventor

Inventor's Signature

Date

124 Waterfront View, Mohegan Lake, NY 10547

Residence

India

Citizenship

Same as Residence

Post Office Address

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Jana Koehler

Full name of ninth inventor

Inventor's Signature

Date

Kreuzbuchrain 8, 6006 Luzern, Switzerland

Residence

Germany

Citizenship

Same as Residence

Post Office Address

Santhosh Kumaran

Full name of tenth inventor

Inventor's Signature

Date

28 Quaker Bridge Road, Croton On Hudson, NY 10520

Residence

India

Citizenship

Same as Residence

Post Office Address

Prabir Nandi

Full name of eleventh inventor

Inventor's Signature

Date

21609 17th Avenue FL 2, Bayside, NY 11360

Residence

India

Citizenship

Same as Residence

Post Office Address

Anil Nigam

Full name of twelfth inventor

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Date

157 Barclay Drive, Stamford, CT 06903

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Zhong Tian

Full name of thirteenth inventor

Inventor's Signature

Date

Apt. 1-102, Lize, Building 10, Beijing Normal University, Beijing, China 100875
Residence

China

Citizenship

Same as Residence

Post Office Address

Jian Wang

Full name of fourteenth inventor

Inventor's Signature

Date

Apt. 4-201, Building 8, #15 West Anningshuang Road, Beijing, China 100085
Residence

China

Citizenship

Same as Residence

Post Office Address

Frederick Y. Wu

Full name of fifteenth inventor

Inventor's Signature

Date

146 Cat Rock Road, Cos Cob, CT 06807
Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Jun Zhu

Full name of sixteenth inventor

Inventor's Signature

Date

Room 907, 14#, South ShangDi Road, Hai Dian District, Beijing, China 100085
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Inventor's Signature

Date

46 Clifton Terrace, Englewood Cliffs, NJ 07632

Residence

United States of America

Citizenships

Same as Residence

Post Office Address

Stephen J. BuckleyFull name of second inventorStephen J. Buckley10/22/03

Date

2 Monroe Drive, White Plains, NY 10605

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Nathan S. CaswellFull name of third inventorNathan S. Caswell10/22/2003

Date

Inventor's Signature

2688 Cromond Road, Yorktown Heights, NY 10598

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Hung-Yang ChangFull name of fourth inventorHung-Yang ChangOCT/29/2003

Inventor's Signature

Date

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Residence

United States of America

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Same as Residence

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Date

36 Arch Street #2A, Greenwich, CT 06830

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Germany

Citizenship

Same as Residence

Post Office Address

Rainer F. Hauser

Full name of sixth inventor

Inventor's Signature

Date

Säumerstrasse 65a, 8800 Thalwil, Switzerland

Residence

Switzerland

Citizenship

Same as Residence

Post Office Address

Ying Huang

Full name of seventh inventor



11/10/2023

Inventor's Signature

Date

2161 Sultana Drive, Yorktown Heights, NY 10598

Residence

United States of America

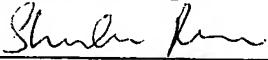
Citizenship

Same as Residence

Post Office Address

Shubir Kapoor

Full name of eighth inventor



10/23/2003

Inventor's Signature

Date

124 Waterfront View, Mohegan Lake, NY 10547

Residence

India

Citizenship

Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATIONJana KoehlerFull name of ninth inventorInventor's SignatureDateKreuzbuchrain 8, 6006 Luzern, SwitzerlandResidenceGermanyCitizenshipSame as ResidencePost Office AddressSanthosh KumaranFull name of tenth inventor*Santhosh*Inventor's Signature20th Oct, 2003Date28 Quaker Bridge Road, Croton On Hudson, NY 10520ResidenceIndiaCitizenshipSame as ResidencePost Office AddressPrabir NandiFull name of eleventh inventor*Prabir Nandi*Inventor's Signature10/22/03Date21609 17th Avenue FL 2, Bayside, NY 11360ResidenceIndiaCitizenshipSame as ResidencePost Office AddressAnil NigamFull name of twelfth inventor*Anil Nigam*Inventor's Signature10/22/2003Date157 Barclay Drive, Stamford, CT 06903ResidenceUnited States of AmericaCitizenshipSame as ResidencePost Office Address

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Full name of fifteenth inventor

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Inventor's Signature22 October 2003

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Residence

United States of America

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Same as Residence

Post Office Address

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Joachim H. Frank

Full name of fifth inventor

Joachim Frank

2004-02-09

Date

Inventor's Signature

36 Arch Street #2A, Greenwich, CT 06830
Residence

Germany

Citizenship

Same as Residence

Post Office Address

Rainer F. Hauser

Full name of sixth inventor

Inventor's Signature

Date

Säumerstrasse 65a, 8800 Thalwil, Switzerland
Residence

Switzerland

Citizenship

Same as Residence

Post Office Address

Ying Huang

Full name of seventh inventor

Inventor's Signature

Date

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Full name of eighth inventor

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Date

124 Waterfront View, Mohegan Lake, NY 10547
Residence

India

Citizenship

Same as Residence

Post Office Address

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Jana Koehler

Full name of ninth inventor

Inventor's Signature

Date

Kreuzbuchrain 8, 6006 Luzern, Switzerland
Residence

Germany

Citizenship

Same as Residence

Post Office Address

Santhosh Kumaran

Full name of tenth inventor

Inventor's Signature

Date

28 Quaker Bridge Road, Croton On Hudson, NY 10520
Residence

India

Citizenship

Same as Residence

Post Office Address

Prabir Nandi

Full name of eleventh inventor

Inventor's Signature

Date

21609 17th Avenue FL 2, Bayside, NY 11360
Residence

India

Citizenship

Same as Residence

Post Office Address

Anil Nigam

Full name of twelfth inventor

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Date

157 Barclay Drive, Stamford, CT 06903
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Same as Residence

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Full name of thirteenth inventor

Inventor's Signature

Date

Apt. 1-102, Lize, Building 10, Beijing Normal University, Beijing, China 100875
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China

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DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Joachim H. Frank

Full name of fifth inventor

Inventor's Signature

Date

36 Arch Street #2A, Greenwich, CT 06830

Residence

Germany

Citizenship

Same as Residence

Post Office Address

Rainer F. Hauser

Full name of sixth inventor



2003-10-21

Inventor's Signature

Date

Säumerstrasse 65a, 8800 Thalwil, Switzerland

Residence

Switzerland

Citizenship

Same as Residence

Post Office Address

Ying Huang

Full name of seventh inventor

Inventor's Signature

Date

2161 Sultana Drive, Yorktown Heights, NY 10598

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Shubir Kapoor

Full name of eighth inventor

Inventor's Signature

Date

124 Waterfront View, Mohegan Lake, NY 10547

Residence

India

Citizenship

Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Jana Koehler

Full name of ninth inventor

Jana Koehler

Inventor's Signature

10/21/2003

Date

Kreuzbuchrain 8, 6006 Luzern, Switzerland
Residence

Germany

Citizenship

Same as Residence

Post Office Address

Santhosh Kumaran

Full name of tenth inventor

Inventor's Signature

Date

28 Quaker Bridge Road, Croton On Hudson, NY 10520
Residence

India

Citizenship

Same as Residence

Post Office Address

Prabir Nandi

Full name of eleventh inventor

Inventor's Signature

Date

21609 17th Avenue FL 2, Bayside, NY 11360
Residence

India

Citizenship

Same as Residence

Post Office Address

Anil Nigam

Full name of twelfth inventor

Inventor's Signature

Date

157 Barclay Drive, Stamford, CT 06903
Residence

United States of America

Citizenship

Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATIONZhong TianFull name of thirteenth inventorInventor's SignatureDateApt. 1-102, Lize, Building 10, Beijing Normal University, Beijing, China 100875
ResidenceChinaCitizenshipSame as ResidencePost Office AddressJian WangFull name of fourteenth inventorInventor's SignatureDateApt. 4-201, Building 8, #15 West Anningshuang Road, Beijing, China 100085
ResidenceChinaCitizenshipSame as ResidencePost Office AddressFrederick Y. WuFull name of fifteenth inventorInventor's SignatureDate146 Cat Rock Road, Cos Cob, CT 06807
ResidenceUnited States of AmericaCitizenshipSame as ResidencePost Office AddressJun ZhuFull name of sixteenth inventorInventor's SignatureDateRoom 907, 14#, South ShangDi Road, Hai Dian District, Beijing, China 100085
ResidenceChinaCitizenshipSame as ResidencePost Office Address

MAR 25 2004

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SSMP: 16696

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

PATENT & TRADEMARK
AS A NAMED INVENTOR, I HEREBY DECLARE THAT:

My residence, post office address and citizenship are as stated below next to my name;

I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention entitled: END-TO-END BUSINESS PROCESS SOLUTION CREATION

the specification of which (check one)

is attached hereto.

was filed on October 24, 2003 as United States Application Number 10/692,898

or PCT International Application Number

and was amended on _____ (if applicable)

I hereby state that I have reviewed and understand the contents of the above identified specification, including the claims, as amended by any amendment referred to above.

I acknowledge the duty to disclose information which is material to the patentability of this application in accordance with Title 37, Code of Federal Regulations, Section 1.56.

I hereby claim foreign priority benefits under Title 35, United States Code, §119(a)-(d) or §365(b) of any foreign application(s) for patent or inventor's certificate, or §365(a) of any PCT International application which designated at least one country other than the United States, listed below and have also identified below, by checking the box, any foreign application for patent or inventor's certificate, or PCT International application, having a filing date before that of the application on which priority is claimed:

Prior Foreign Application(s)			Priority Claimed	
(Number)	(Country)	(Day/Month/Year Filed)	Yes	No
(Number)	(Country)	(Day/Month/Year Filed)	Yes	No
(Number)	(Country)	(Day/Month/Year Filed)	Yes	No

I hereby claim the benefit under 35 U.S.C. §119(e) of any United States provisional application(s) listed below.

(Application Number) (Filing Date)

(Application Number) (Filing Date)

I hereby claim the benefit under 35 U.S.C. §120 of any United States Application(s), or §365(c) of any PCT International application designating the United States, listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States, or PCT International application in the manner provided by the first paragraph of 35 U.S.C. §112, I acknowledge the duty to disclose information material to the patentability of this application as defined in 37 CFR §1.56 which occurred between the filing date of the prior application and the national or PCT international filing date of this application:

(Application Serial No.)	(Filing Date)	(Status) (patented, pending, abandoned)
(Application Serial No.)	(Filing Date)	(Status) (patented, pending, abandoned)

I hereby declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code and that willful false statements may jeopardize the validity of the application or any patent issued thereon.

POWER OF ATTORNEY: As a named inventor I hereby appoint the following attorney(s) and/or agent(s) to prosecute this application and transact all business in the Patent and Trademark Office connected therewith (list name and registration number).

Richard M. Ludwin (Reg. 33,010), Kevin M. Jordan (Reg. 40,277), Christopher A. Hughes (Reg. 26,914), John E. Hoel (Reg. 26,279), Joseph C. Redmond, Jr. (Reg. 18,753), Douglas W. Cameron (Reg. 31,596), Wan Yee Cheung (Reg. 42,410), Thu Ann Dang (Reg. 41,544), Louis P. Herzberg (Reg. 41,500), Derek S. Jennings (Reg. 41,473), Stephen C. Kaufman (Reg. 29, 551), Daniel P. Morris (Reg. 32,053), Alison D. Mortinger (Reg. 39,306), Louis J. Percello (Reg. 33,206), Robert M. Trepp (Reg. 25,933), Gail H. Zarick (Reg. 43,303), Rafael A. Perez-Pineiro (Reg. 46,041).

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Send Correspondence to: Steven Fischman, Scully, Scott, Murphy & Presser

400 Garden City Plaza, Garden City, New York 11530

Direct Telephone Calls to: (name and telephone number) Steven Fischman, (516) 742-4343

Kumar Bhaskaran

Full name of sole or first inventor

Inventor's Signature

Date

46 Clifton Terrace, Englewood Cliffs, NJ 07632

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Stephen J. Buckley

Full name of second inventor

Inventor's Signature

Date

2 Monroe Drive, White Plains, NY 10605

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Nathan S. Caswell

Full name of third inventor

Inventor's Signature

Date

2688 Cromond Road, Yorktown Heights, NY 10598

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

Hung-Yang Chang

Full name of fourth inventor

Inventor's Signature

Date

19 Kingwood Road, Scarsdale, NY 10583

Residence

United States of America

Citizenship

Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATIONJoachim H. FrankFull name of fifth inventorInventor's SignatureDate36 Arch Street #2A, Greenwich, CT 06830ResidenceGermanyCitizenshipSame as ResidencePost Office AddressRainer F. HauserFull name of sixth inventorInventor's SignatureDateSäumerstrasse 65a, 8800 Thalwil, SwitzerlandResidenceSwitzerlandCitizenshipSame as ResidencePost Office AddressYing HuangFull name of seventh inventorInventor's SignatureDate2161 Sultana Drive, Yorktown Heights, NY 10598ResidenceUnited States of AmericaCitizenshipSame as ResidencePost Office AddressShubir KapoorFull name of eighth inventorInventor's SignatureDate124 Waterfront View, Mohegan Lake, NY 10547ResidenceIndiaCitizenshipSame as ResidencePost Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Jana Koehler

Full name of ninth inventor

Inventor's Signature

Date

Kreuzbuchrain 8, 6006 Luzern, Switzerland

Residence

Germany

Citizenship

Same as Residence

Post Office Address

Santhosh Kumaran

Full name of tenth inventor

Inventor's Signature

Date

28 Quaker Bridge Road, Croton On Hudson, NY 10520

Residence

India

Citizenship

Same as Residence

Post Office Address

Prabir Nandi

Full name of eleventh inventor

Inventor's Signature

Date

21609 17th Avenue FL 2, Bayside, NY 11360

Residence

India

Citizenship

Same as Residence

Post Office Address

Anil Niqam

Full name of twelfth inventor

Inventor's Signature

Date

157 Barclay Drive, Stamford, CT 06903

Residence

United States of America

Citizenship

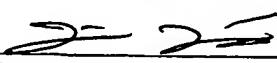
Same as Residence

Post Office Address

DECLARATION AND POWER OF ATTORNEY FOR PATENT APPLICATION

Zhong Tian

Full name of thirteenth inventor


Inventor's Signature

10/20/2003
Date

Apt. 1-102, Lize, Building 10, Beijing Normal University, Beijing, China 100875
Residence

China

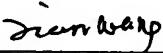
Citizenship

Same as Residence

Post Office Address

Jian Wang

Full name of fourteenth inventor


Inventor's Signature

10/20/2003
Date

Apt. 4-201, Building 8, #15 West Anningshuang Road, Beijing, China 100085
Residence

China

Citizenship

Same as Residence

Post Office Address

Frederick Y. Wu

Full name of fifteenth inventor

Inventor's Signature

Date

146 Cat Rock Road, Cos Cob, CT 06807
Residence

United States of America

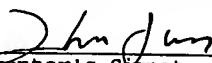
Citizenship

Same as Residence

Post Office Address

Jun Zhu

Full name of sixteenth inventor


Inventor's Signature

10/20/2003
Date

Room 907, 14#, South ShangDi Road, Hai Dian District, Beijing, China 100085
Residence

China

Citizenship

Same as Residence

Post Office Address